



## EXECUTIVE SUMMARY

- People that work in remote industrial areas might have trouble sourcing meals unless they are offered a canteen service.
- BRINGO offers a food truck service to bring breakfast and lunch to employees
- Initial investement is around 400.000€
- NPV is expected to be 331.120 €
- IRR is expected to be 11%
- Total revenues in a 5-year span are expected to be 5.024.448 €
- Operational cash flow is expected to be positive from year II
- Break-even point is expected to be reached in January year III



# AGENDA

- 1. Business idea
- 2. Mission and objectives
- 3. Market analysis
- 4. Business model
- 5. SWOT analysis
- 6. Timeline
- 7. Financials
- 8. Funding



## PROBLEM

- Not all companies offer canteen services to their employees
- Employees who work in remote industrial areas have difficulties finding quality meals and refreshments





Bring quality food at affordable prices directly to those who don't have the chance to go to a bar or a restaurant

SOLUTION



### BRINGO offers a food truck service featuring:

- Multiple industrial areas stops
- Double service during the day (breakfast and lunch)
- Takeaway service and tables are available
- Available 5 days a week
- High-quality fresh food

## PRODUCT





# MISSION AND OBJECTIVES



Helping people save time by bringing high-quality food right in front of their workplace



Expand the service to multiple industrial areas, even outside Bologna



# In che zona si trova il tuo ufficio? (Comune e/o quartiere) La tua risposta Quanti bar / punti ristoro ci sono entro 500 metri dal tuo ufficio 1 solo Meno di 3 Meno di 5 Più di 5 Nessuno È presente una mensa nell'azienda in cui lavori?

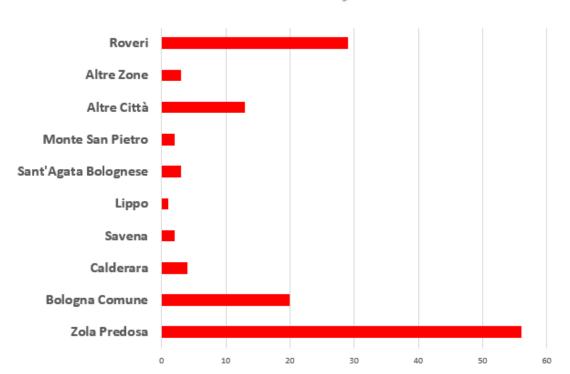
## MARKET ANALYSIS

- We used a survey to investigate market's general interest:
  - Employees from different companies
  - Multiple industrial areas
    - -> create the menu and choose target areas
- We have analyzed our competitors to highlight strengths and weaknesses

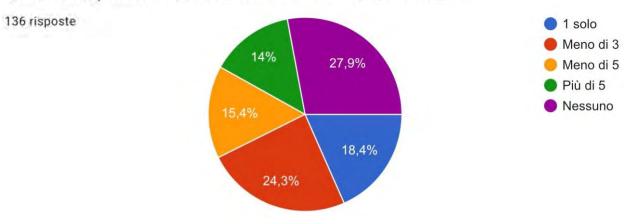


# MARKET ANALYSIS

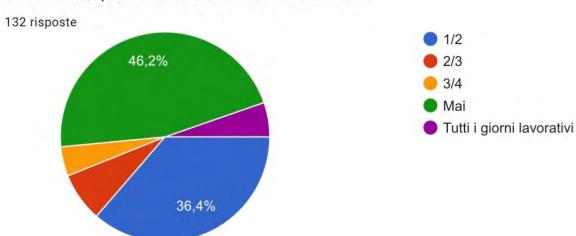
### Location Analysis



#### Quanti bar / punti ristoro ci sono entro 500 metri dal tuo ufficio

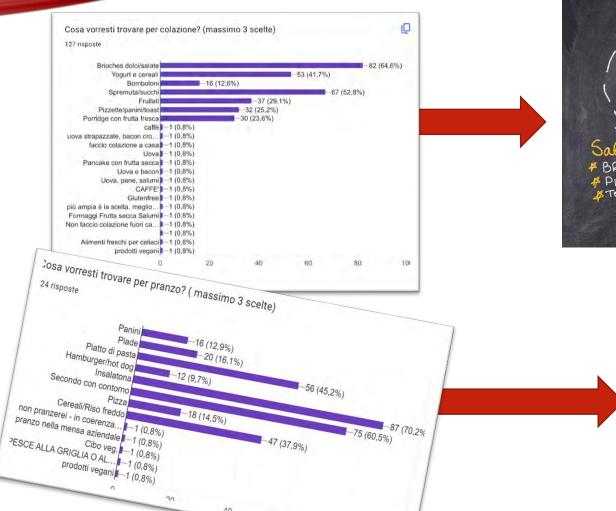


#### Se ci fosse, quante volte ci andresti a settimana?





## MENU









# TARGET SEGMENTS



People that work in remote industrial areas:

- Zola Predosa
- Roveri (BO)

Companies that do not offer canteen services





Source: Tripadvisor

Mensa CAMST	B+	Shopville Gran Reno	Roadhouse	IKEA	
+ Low prices	+ Nice location	+ Many venues	+ High quality	+ nice location	
+ Fast service	+ Convinient	+ Wide offer	+ Convient	+ swedish menu	
- Low quality	location	- Not very close	location	+ low prices	
- Dirtiness of the	+ very good	- Crowded	- Lack of variety	- Low quality	
location	food		- Slow service	- Crowded	
	+ Healthy menù		- High prices	- Unconvenient	
	- Very expensive			location	
	- Lack of varietry				
	in the menu				













## COMPETITORS VIEWED BY THEIR CUSTOMERS

Source: Tripadvisor

Zola Predosa Industrial area

Lounge Cuvè	Calavera	Pizzikotto			
+ Convenient location	+ Nice location	+ Good offer			
+ Fair prices	+ Convenient location	+ Affordable prices			
- Long waiting times	- Long/unpredictable	- Crowded			
- Unfriendly staff	watiting times	- Long waiting times			
	- Small portions				
	- Heavy menu				
	- Lack of variety				









## COMPETITORS VIEWED BY THEIR CUSTOMERS

Zona Roveri

Source: Tripadvisor				Zona Roven
Löwengrube Bologna	Pizzeria Dal Ciuchino	Torrebo	Vialarga Arisbar	Toto e Peppino
+ Convenient	+ Very good food	- Limited offer	+ Wide offer	+ very famous
location	- High prices	(mainly	- Low-quality	+ loyal customers
+ Nice set up	- Crowded	breakfast)	food	- low quality
- Low quality	- Slow service	- Unfriendly staff	- High prices	ingredients
- High prices.		- Low quality		- high prices
		- Difficulty in		
		assortment		













## BUSINESS MODEL

How we deliver our service

Promoting our business through social media, online newspapers, radio ads, leaflets and public events

At the end of the day the food truck goes back to base for reassortment

Through the web app they will be able to pre-order and pre-pay for their food

People will be informed about this new service

At breakfast and lunchtime they can come to the truck and pick up their order or make a new one



# SERVICE MOCK-UP

BRINGO is available via web app to offer:

- Full menu preview
- Online pre-orders
- Pre-payment via Satispay, credit card, Apple Pay and Pay Pal
- Stops and timetables
- Client service via chat







Now available! Just with a click





# MARKETING PLAN



Promotion through businesses



Social media (Facebook, Instagram)



Online newspapers (Resto del Carlino, ...)



Launch event with sampling



Radio stations (RTL 102.5, RDS, radio BRUNO, radio NETTUNO)



Special offers (coupons, discounts)





# ORGANIZATION CHART



Martina Minelli

CEO





Silvio Carvelli Talent Leader



Matteo Zanda Operation Manager



Sofia Guerzoni Marketing & Communication



Francesco Fusconi Purchasing Manager





## SWOT ANALYSIS

### Strengths

- Easy to reach
- High-quality
- Time saving

#### Weaknesses

- Limited capacity to serve
- Hard-to-predict assortment request

Survey

Web-app

Data analysis

Increasing the number of trucks

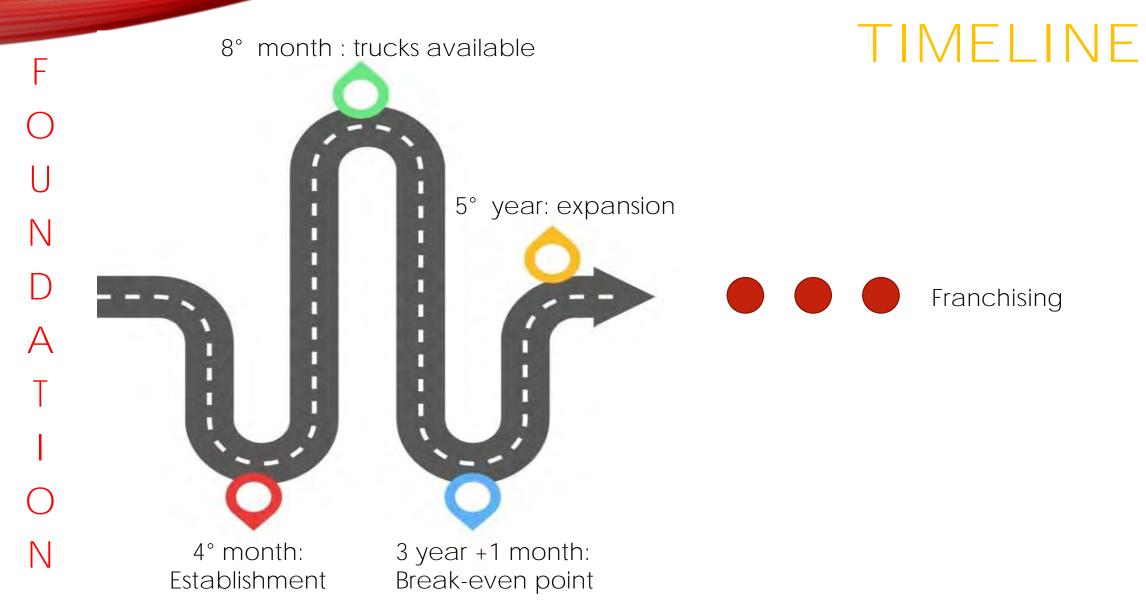
#### Threats

- Similar types of businesses might choose to establish their activity to simulate BRINGO
- Changes in the sanitary normatives

### Opportunities

- Expanding the service to a national level (franchising)
- Adding a snack time to the service

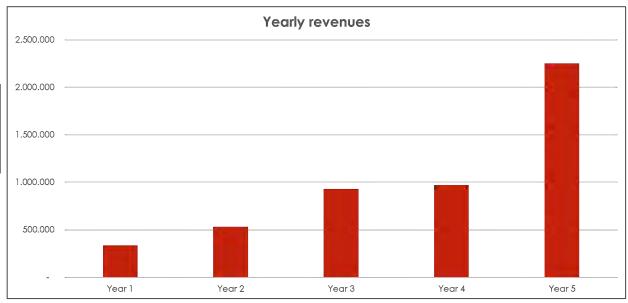






# REVENUES STRUCTURE

Anno	1	2	3	4	5
Trucks/Zones	2	3	5	5	11
Pasti al giorno	80	84	88	92	97
Ricavi	337.920	532.224	929.280	971.520	2.253.504

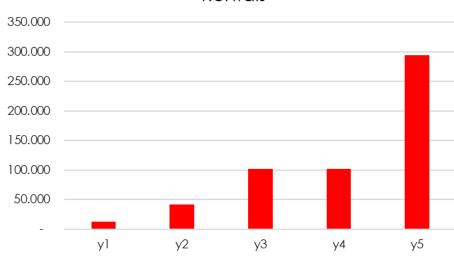




### Payroll cost

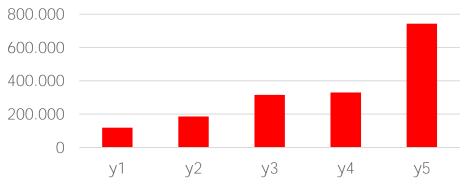


#### Rentals

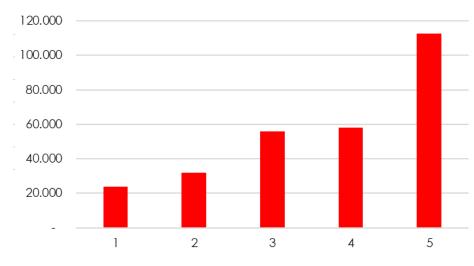


# COSTS STRUCTURE

#### Raw materials



Production other fixed costs



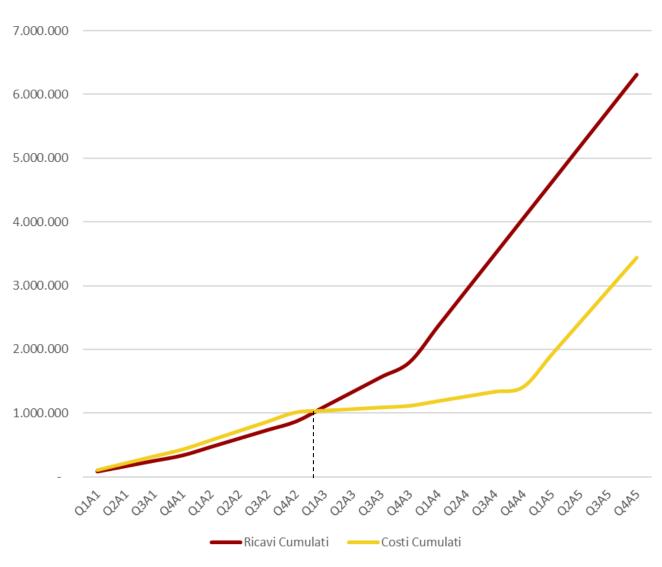


# P&L

Conto economico	Anno 1	Inc	Anno 2	Inc	Anno 3	Inc	Anno 4	Inc	Anno 5	Inc
Ricavi di vendita	337.920		532.224	58%	929.280	75%	971.520	5%	2.253.504	132%
Costo del materiale	118.272	35%	186.278	35%	316.155	34%	330.517	34%	743.656	33%
Costi per lavorazioni	24.004	7%	32.133	6%	55.757	6%	58.291	6%	112.675	5%
Variazione rimanenze	(4.599)	-1%	(2.645)	0%	5.051	1%	559	0%	16.067	1%
Margine lordo industriale	200.243	59%	316.457	59%	552.317	59%	582.153	60%	1.381.106	61%
Costo del personale	198.000	59%	252.960	48%	362.059	39%	369.300	38%	701.416	31%
Spese godimento beni di terzi (affitti e nole	12.000	4%	42.000	8%	102.000	11%	102.000	10%	294.000	13%
Altri ricavi operativi			-	0%	-	0%	-	0%	-	0%
Altri costi operativi	58.000	17%	33.600	6%	37.702	4%	39.806	4%	46.412	2%
EBITDA	(67.757)	-20%	(12.103)	-2%	50.556	5%	71.047	7%	339.278	15%
Ammortamenti immobilizzazioni immateriali	1.000	0%	1.000	0%	1.000	0%	1.000	0%	1.000	0%
Ammortamento immobilizzazioni materiali	49.200	15%	49.260	9%	49.380	5%	49.380	5%	47.240	2%
EBIT	(117.957)	-35%	(62.363)	-12%	176	0%	20.667	2%	291.038	13%
Interessi passivi	4.489	1%	3.785	1%	3.037	0%	2.243	0%	1.400	0%
EBT	(122.446)	-36%	(66.148)	-12%	(2.861)	0%	18.424	2%	289.638	13%
IRES (24%)	(29.387)	-9%	(15.876)	-3%	(687)	0%	4.422	0%	69.513	3%
IRAP (3,9%)	(4.600)	-1%	(2.432)	0%	7	0%	806	0%	11.350	1%
Utile netto	(88.459)	-26%	(47.840)	-9%	(2.181)	0%	13.196	1%	208.774	9%



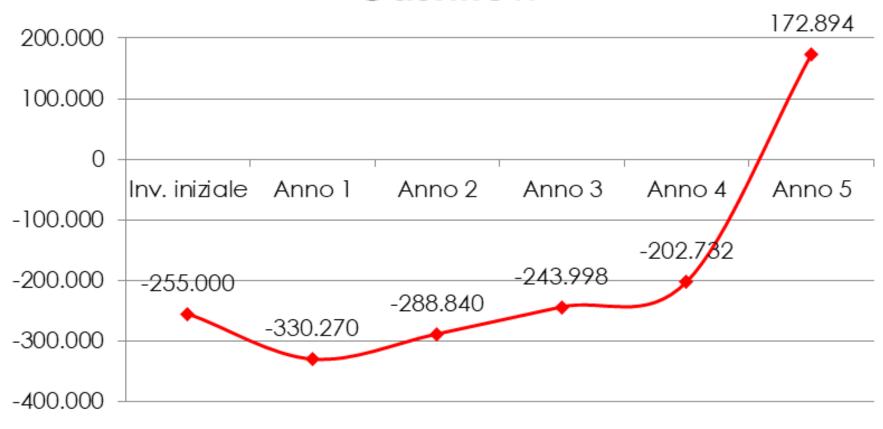
# BREAK-EVEN POINT ANALYSIS





## CASH-FLOW ANALYSIS

## Cashflow





## SENSITIVITY ANALYSIS

#### Neutral:

• NPV: 316.190 €

• IRR: 10%

BREAK-EVEN: January year III

• TOTAL REVENUES: 5.024.448€

#### Pessimistc:

• NPV: 190.200 €

• IRR: 1%

• BREAK-EVEN: April year III

• TOTAL REVENUES: 4.616.832 €

## Optimistic:

• NPV: 799.446 €

• IRR: 38%

• BREAK-EVEN: December year II

• TOTAL REVENUES: 5'832'000€



# FUNDING STRATEGIES

